
ACKNOWLEDGMENTS

This document and the work it represents were made possible by the support and collaborative efforts of the entire RAND Arroyo Center urban operations team: Donna Betancourt, MAJ Geri Cherry, Sean Edwards, LTC Ernst Isensee, John Matsumura, Jamie Medby, and Dr. Randall Steeb. Also deserving of thanks are Ken Horn and David Chu of RAND's Arroyo Center, who provide leadership and a sure hand at the helm.

The authors have had numerous generative and fruitful discussions on deception with many people inside and outside RAND, all of whom merit thanks. The authors are grateful to Dr. Robert Anderson, Dr. Philip Antón, Matthew Feitshans, Dr. Philip Feldman, Kevin O'Connell, and Jeff Rothenberg for their perspicacity and exertions on behalf of this research. An early version of this research was briefed to the J8 Urban Working Group, and the authors are grateful to that body and to LTC Duane Schattle for the opportunity and feedback it brought.

The authors also recognize the professionalism and dedication of this document's reviewers. Robert Howe of RAND and LTG Ron Christmas (USMC, ret.) have generously offered their time and insights to improve this report. The authors also wish to thank Nikki Shacklett of RAND for her excellent editorial skills, and Pete Soriano and Ron Miller of RAND for their superb art and design efforts.