
ACKNOWLEDGMENTS

Although we are unable to identify people and firms by name because of our pledge of confidentiality, we wish to acknowledge the many employees of the buyer and provider firms that we interviewed. They graciously donated their time to help us understand innovative bundling practices and potential benefits and risks associated with contract bundling. In addition, we thank the many Air Force organizations that we visited and the Small Business Administration for helping us understand the legislation defining the ability of federal agencies to use bundled service contracts. Without the cooperation of these people, this research would not have been possible.

We thank our RAND colleagues Edward Keating, Christopher Hanks, and participants in RAND's Payday Seminar series for their insights. In addition, we appreciate the graphics and document-formatting contributions of RAND support staff Regina Sandberg, Eric Christie, and Sandy Petitjean.

Our early draft benefited from helpful comments from SAF/AQC, SAF/SB, WR-ALC/PKP, ESC/PK, AFMC/LG, the U.S. Air Force Academy, AF/ILMM, OO-ALC/PK, HQ USAFE/LG, OO-ALC/CD, and AFLMA.

Finally, we thank Michael Dardia and William Kovacic for their careful reviews of this document.

Nonetheless, the authors take full responsibility for all assertions and interpretations found in this report.