

---

## CONTRIBUTORS

---

Robert H. Anderson, Senior Information Scientist, RAND.

John Arquilla, Professor, Defense Analysis, Naval Postgraduate School.

Bruce Berkowitz, National Security Policy Analyst, Adjunct Professor, Carnegie Mellon University.

Stephen J. Blank, Douglas MacArthur Professor of Research, Strategic Studies Institute, U.S. Army War College.

Carl H. Builder, Senior Policy Analyst, RAND.

Jeffrey R. Cooper, Director, Center for Information Strategy & Policy, Science Applications International Corporation.

Major Norman C. Davis, USMC, National Security Agency, Information Warfare Support Center.

Anthony C. Hearn, Senior Information Scientist, RAND.

Bruce Hoffman, Professor and Chair, Political Science Department, St. Andrew's University.

Richard O. Hundley, Director, Information Studies Group, RAND.

Martin C. Libicki, Professor, Information Warfare and Strategy, National Defense University.

Armando Martinez, Senior Fellow, World Policy Institute, New York.

Brian Nichiporuk, National Security Policy Analyst, RAND.

David Ronfeldt, Senior Social Scientist, RAND.

John Rothrock, Director, Center for Global Strategic Planning,  
Stanford Research Institute International.

Richard Szafranski, Principal, Toffler Associates.

Phil Williams, Professor of Public and International Affairs,  
Director, Ridgway Center for International Security Studies,  
University of Pittsburgh.