

10/20/2022

CHERYL L. DAMBERG

damberg@rand.org; cdamberg@earthlink.net

EDUCATION

Pardee RAND Graduate School of Policy Studies. Ph.D. in Public Policy. June 1995.

Dissertation examined the economic effects of the Clinton health reform proposal “*Health Care Reform: Distributional Consequences of an Employer Mandate for Workers in Small Firms.*”

University of Michigan, School of Public Health. M.P.H. (dual concentration) in Health Behavior and Health Education and Population Planning. May 1983.

Michigan State University. B.S. in Zoology/Natural Science. June 1980. Graduated: *cum laude*

ACADEMIC APPOINTMENTS

Professor, Pardee RAND Graduate School of Policy Studies, 2003-present

Instructor, UCLA National Clinical Scholars Program, 2013-present

PROFESSIONAL EXPERIENCE

- 2002 – Present RAND Distinguished Chair in Health Care Payment Policy
Director, RAND Center of Excellence on Health System Performance
Principal Senior Economist, RAND
- 2002 – 2010 Pacific Business Group on Health, (consultant)
- 1995 – 2002 Pacific Business Group on Health, Director of Research and Quality
- 1989 – 1995 RAND Corporation, Health Policy Fellow
- 1992 – 1995 Anthem Blue Cross of California, Policy Analyst
- 1988 – 1989 MEDSTAT Systems, Inc. (now IBM), Senior Consultant
- 1987 – 1988 General Health, Inc., Director, Business Development, Senior Consultant
- 1983 – 1987 Office of Disease Prevention and Health Promotion, U.S. Department of Health and Human Services, Research Fellow
- 1982 National Institutes of Child Health and Human Development, Summer Associate

Dr Damberg has more than 25 years of experience in the areas of health economics and public policy, with particular emphasis on examining health system performance, changes in health care markets and vertical consolidation and its impacts, health care delivery and payment reforms, and provider efficiency. She has deep knowledge and expertise with the financing and delivery of care through the Medicare program and the commercial insurance market. In 2022, she was appointed a MedPAC commissioner. As an expert in performance measurement, she has worked to develop measures of health equity and provide guidance to policy makers and payers on how to redesign value-based incentive programs to advance health equity.

She is an international expert in pay for performance (P4P) and value-based payment (VBP) reforms and has advised Congress, federal agencies, the UK National Health Service, and the governments of Germany and South Korea on embedding performance-based incentives into provider payments schemes. She has testified before Congress regarding how to revise Medicare physician payments to embed value-based payment elements, which informed the development of MACRA legislation. She routinely interacts with staff from Congressional committees to advise on provider payment policy, health care consolidation, and delivery system reforms. In 2021, Dr. Damberg was appointed by the Comptroller General of the United States to serve on the Department of Labor’s State All Payer Claims Databases Advisory Committee to advise on the standardized format for voluntary reporting of data by group health plans to State All Payer Claims Databases. In 2019-2020, Dr. Damberg was appointed by Governor Newsom to serve as Vice-Chair of the California Healthcare Payments Database Review Committee to establish a plan for California’s all-payer claims database, and now serves as a member of the California

Healthcare Payments Database Advisory Committee that is providing guidance to the state of California as it implements the APCD. She currently serves on the California Department of Managed Care's Health Equity and Quality Committee.

Dr. Damberg is the Principal Investigator and Director of RAND's Center of Excellence on Health System Performance, funded under a 5-year \$17.5 million center grant from the Agency for Healthcare Research and Quality. Under her leadership, the Center created a national database of health systems and related entities, tracked their evolution, and characterized the attributes of health systems associated with high performance. The Center has examined the effects of vertical integration of providers into systems on their performance on total cost of care, quality, and low value care.

Dr. Damberg is the Principal Investigator of the Medicare Advantage and Prescription Drug plan Star Ratings project, where her team runs simulation models to estimate the effects of various policy changes on Star Ratings. Her team has compared the performance of traditional fee-for-service Medicare to Medicare Advantage within health plan service areas to inform expansion of information made available to Medicare beneficiaries to aid with plan selection. Her team has advanced reforms to the Star Ratings that seek to advance health equity, reduce measurement bias and incentives for providers to avoid more challenging patient population by estimating the effects of adjusting performance measures for within-plan disparities due to social risk factors; stratifying performance scores for display back to health plans and in the future, beneficiaries; building a health equity index measure for use in Star Ratings, and modeling alternative distributions of Quality Bonus Payments by different categories of plans based on factors such as the percentage of a plans members who are dual. She also directs the Medicare Advantage and Prescription Drug Plan Disenrollment Survey which annually assesses reasons why beneficiaries disenroll from MA and PDP plans.

CONGRESSIONAL TESTIMONY

The Sustainable Growth Rate (SGR): Data, Measures, and Models; Building a Future Medicare Physician Payment System. *Efforts to Reform Physician Payment: Tying Payment to Performance*. Testimony presented before the House Energy and Commerce Committee, Subcommittee on Health. (February 14, 2013)

Reforming SRG: Prioritizing Quality in a Modernized Physician Payment System. *Physician Payment Reform: Designing a Performance-based Incentive Program*. Testimony presented before the House Energy and Commerce Committee, Subcommittee on Health. (June 5, 2013)

HONORS AND SPECIAL AWARDS

- Selected by the Comptroller General of the GAO to serve as MedPAC Commissioner (2022)
- Elected Member, AcademyHealth Board (2018-2021, 2022-2024), vice chair (2022)
- AcademyHealth 2022 Best of ARM *Do physician organizations affiliated with health systems provide higher quality and lower cost care than unaffiliated physician organizations?*
- RAND Mentor-of-the-Year (2021)
- Medical Care Research and Review Article-of-the-Year Award (2021)
- RAND Distinguished Chair in Healthcare Payment Policy (2014-current)
- RAND Gold Medal Award for policy impact (2014, 2012, 2009, and 2006)
- AcademyHealth 2010 Best Theme Abstract (Pay for performance): *Assessing Unintended Consequences in Pay for Performance* (2010)
- Health Services Research John M. Eisenberg Article-of-the-Year Award (2008)
- Finalist, White House Fellowship program (1993)
- Agency for Health Care Policy and Research Dissertation grant (1992)
- Pew Charitable Trusts three-year doctoral scholarship (1989-1992)

- Secretarial Award for outstanding work, U.S. Department of Health and Human Services Task Force on Women's Health (1985)
- Secretarial recognition award, U.S. Department of Health and Human Services Minority Health Task Force (1986)
- Award for outstanding performance, National Institutes of Health (1982)
- University of Michigan, Jessie Smith Noyes Foundation scholarship (1982)
- University of Michigan School of Public Health academic scholarship (1982-1983)
- Dean's honor list, Michigan State University (1976-1980)

SERVICE, COMMITTEES, AND PROFESSIONAL ACTIVITIES

- Commissioner, MedPAC (2022-2024)
- Member, California Department of Managed Care's Health Equity and Quality Committee (2022)
- Member, California Healthcare Payments Database (HPD) Advisory Committee (2020-2022)
- Member, U.S. Department of Labor State All Payer Claims Databases Advisory Committee, appointed by the Comptroller General of the United States (2021)
- Member of the IHA health equity committee (2021-2022)
- Member, subcommittee to the Agency for Healthcare Research and Quality (AHRQ) National Advisory Council (SNAC) (2021-2022), invited by the Director of AHRQ
- Vice-Chair, California Healthcare Payments Database (HPD) Review Committee, to establish a plan for California's all-payer claims database (2019-2020), appointed by Governor Newsom
- Member of AcademyHealth Board (2018-2021 and 2022-2024) (vice chair, finance and executive committees)
- Chair, AcademyHealth Policy Impact Award Committee (2019-2021)
- Co-Chair, National Quality Forum Cost and Resource Use Standing Committee, (2016-2020); member (2013-2016, 2020-2022)
- Editorial Board Member, *Journal of Health Services Research* (2016-present)
- Panel chair and presenter, National Academies of Sciences, Engineering, and Medicine (NASEM) Committee on Addressing Sickle Cell Disease, payment reform models and care redesign (2019)
- Member, AcademyHealth Strategic Plan Task Force (2019)
- Technical Advisory Committee, California CABG Outcomes Reporting Program (2007-present)
- Advisor, Korea Institute for Health and Social Affairs. (2017-present, regarding reforming payments to physicians)
- Board member, Integrated Healthcare Association (2016-present)
- Board member, Cynosure Health Solutions (2016-present)
- Co-Chair, Center for Medicare and Medicaid Services (CMS) Technical Expert Panel to Assess the Impact of CMS Quality Measures Reporting and Payment Programs (ongoing)
- AcademyHealth abstract reviewer (Payment and Delivery Systems Innovations theme) (2018)
- Member, AMA-PCPI Technical Expert Panel on Unintended Consequences in Measure Development (2018)
- AcademyHealth Health Services Research Impact Award selection committee (2015-2018)
- Member, Technical Expert Panel, AHRQ Measurement for Performance Improvement in Physician Practices project (2016-2017)
- National Guidelines Clearinghouse/National Quality Measures Clearinghouse Editorial Board (2016-2017)
- Member, Center for Healthcare Transparency's Technical Advisory Council (2015-2016)
- Member, Office of the National Coordinator for Health IT Advanced Health Models and Meaningful Use Workgroup (2015-2016)

- Integrated Health Care Association’s Pay-for-Performance Technical Measurement Committee (2012-present)
- Co-Theme Leader (Measuring Safety, Quality and Value), AcademyHealth 2014 Annual Meeting
- Member, e-Quality Measures Work Group, an advisory committee to the Health IT Policy Committee convened by the U.S. Department of Health and Human Services, Office of the National Coordinator for Health Information Technology (2012-2014)
- Guest editor, *Medical Care Research and Review*, special supplement on “Public Reporting for Consumers” (ongoing)
- AcademyHealth Quality Interest Group (founding member and committee member) (2006-2014)
- Alice S. Hersh New Investigator Award Committee, AcademyHealth (2009-2011)
- NCQA Technical Expert Panel Member, Patient Centered Medical Home patient experience survey development (2010-2011)
- California Healthcare Foundation Hospital Report Card Technical Committee (2009-present)
- Executive Committee Member for the California Perinatal Quality of Care Consortium (2006-2011)
- AcademyHealth 2009 Annual Research Meeting Planning Committee (2009)
- Reviewer, quality of care section abstracts, 2009 AcademyHealth meeting (2009)
- Chair, Invited session for 2009 AcademyHealth meeting (2009)
- AcademyHealth 2008 Annual Meeting Theme Leader (Pay for Performance)
- CMS Technical Expert Panel Member, Physician Value-based Purchasing Plan development (2009)
- Chair, 2008 AcademyHealth Pay for Performance abstract review committee (2008)
- Massachusetts Health Quality Partners and Harvard School of Public Health Advisory Panel, Use of patient experience surveys (2009)
- National Quality Forum Cardiac Measures Technical Committee (2004)
- Integrated Health Care Association’s Pay-for-Performance Technical Committee (2001-2003)
- Reviewer, AcademyHealth, Quality: Measuring and Improving Theme Section (2007)

PUBLICATIONS (journals)

1. **Damberg CL**, Tom AK, Reid RO. (2022) Physician organizations’ use of behavioral nudges to influence physician behavior. *Am J Manag Care*. 28(9):473-476. PMID: 36121361.
2. Sherry TB, **Damberg CL**, DeYoreo M, Bogart A, Agniel D, Ridgely S, Escarce JJ (2022) Is bigger better? A closer look at small health systems in the United States. *Med Care*. 60(7):504-511. PMID: 35914194 (available on 2023-07-01).
3. Oronce CIA, Cave Arbanas J, Leng M, Landon BE, **Damberg CL**, Sarkisian C, Mafi JN (2022 Online ahead of print) Estimated wasteful spending on aducanumab dispensing in the U.S. Medicare population: A cross-sectional analysis. *J Am Geriatr Soc*. PMID: 35758317.
4. Cabrerros I, Agniel D, Martino SC, **Damberg CL**, Elliott MN (2022) Predicting race and ethnicity to ensure equitable algorithms for health care decision making. *Health Affairs*. 41(8):1153-1159. PMID: 35914194.
5. Reid RO, Tom AK, Ross RM, Duffy EL and **Damberg CL** (2022). Physician compensation arrangements and financial performance incentives in US health systems. *JAMA Health Forum*. 2022;3(1):e214634. doi:10.1001/jamahealthforum.2021.4634.
6. Mafi JN, Craff M, Vangala S, Pu T, Skinner D, Tabatabai-Yazdi C, Nelson A, Reid R, Agniel D, Tseng CH, Sarkisian C, **Damberg CL**, Kahn KL (2022) Trends in US ambulatory care patterns during the COVID-19 pandemic, 2019-2021. *JAMA*. 327(3):237–247. doi:10.1001/jama.2021.24294.

7. Mafi JN, Leng M, Cave Arbanas J, Tseng CH, **Damberg CL**, Sarkisian C, Landon BE (2022) Estimated annual spending on Aducanumab in the US Medicare Program. *JAMA Health Forum*. 3(1):e214495. doi:10.1001/jamahealthforum.2021.4495.
8. Ahmadi A, Sorensen A, Villaflores CWA, Mafi JN, Vangala SS, Hofer IS, Bartlett JD, Cheng EM, Duval VF, **Damberg CL**, Elashoff D, Goldstein NJ, Ladapo JA, Moore JM, Pesseguiro AM, Shu SB, Skootsky SA, Turner A, Sarkisian CA (2021) Protocol for pragmatic randomised trial: Integrating electronic health record-based behavioural economic ‘nudges’ into the electronic health record to reduce preoperative testing for patients undergoing cataract surgery. *BMJ Open*. 11:e049568. doi:10.1136/bmjopen-2021-049568. PMID: PMC8572383.
9. **Damberg CL**, Elliott MN (2021) Opportunities to address health disparities in performance-based accountability and payment programs. *JAMA Health Forum*: 2(6):e211143. doi: 10.1001/jamahealthforum.2021.1143.
10. Khodyakov D, Buttorff C, Xenakis L, **Damberg CL**, Ridgely MS (2021) Alignment between objective and subjective assessments of health system performance: Findings from a mixed-methods study. *J Healthc Manag*. 66(5):380-394. doi: 10.1097/JHM-D-20-00249. PMID: 34495002.
11. Shetty KD, Robbins MW, Tolpadi A, Campbell K, Clancy A, Whitley J, Bodkin N, Durham M, and **Damberg CL** (2021) Actions to improve quality: Results from a national hospital survey. *Am J Manag Care*. 27(12):544-551. PMID: 34889578.
12. Whaley CM, Zhao X, Richards MR, **Damberg CL** (2021) Higher Medicare spending on imaging and lab services after physician practice vertical integration. *Health Aff*. 40(5): 702-709. doi: 10.1377/HLTHAFF.2020.01006. PMID: 33939518.
13. Mafi, JN, Reid RO, Baseman LH, Hickey S, Totten M, Agniel D, Fendrick AM, Sarkisian, C, **Damberg CL** (2021) Trends in low-value health service utilization and spending in the U.S. Medicare Fee-For-Service Program, 2014-2018. *JAMA Network Open*. 4(2):e2037328. doi:10.1001/jamanetworkopen.2020.37328.
14. Reid RO, Mafi JN, Baseman LH, Fendrick AM, **Damberg CL** (2021) Waste in the Medicare program: A national cross-sectional analysis of 2017 low-value service use and spending. *J Gen Intern Med*. 36(8):2478-2482. doi: 10.1007/s11606-020-06061-0. PMID: PMC8342744.
15. Shekelle PG, Pane J, Agniel D, Shi Y, Rumball-Smith J, Haas A, Fischer S, Rudin R, Totten M, Lai J, Scanlon DP, **Damberg CL** (2021) Assessment of variation in electronic health record capabilities and reported clinical quality performance in ambulatory clinics, 2014-2017. *JAMA Network Open*. 4(4): e217476. doi: 10.1001/jamanetworkopen.2021.7476. PMID: 33885774.
16. Agniel D, Haviland A, Shekelle P, Scherling A, **Damberg CL** (2021) Distinguishing high-performing health systems using a composite of publicly reported measures of ambulatory care. *Ann Intern Med*. 173(10):791-798. DOI: 10.7326/M20-0718. PMID: 32956603.
17. Shi Y, Amill-Rosario A, Rudin RS, Fischer SH, Shekelle P, Scanlon DP, **Damberg CL** (2021) Barriers to using clinical decision support in ambulatory care: Do clinics in health systems fare better? *J Am Med Inform Assoc*. 28(8):1667-1675. doi: 10.1093/jamia/ocab064. PMID: 33895828.
18. Ridgely MS, **Damberg CL**, Totten M, Escarce JJ. (2021) The Perils of PECOS: Using Medicare administrative data to answer important policy questions about health care markets. *Health Aff Blog (Millwood)*. January 7, 2021.
19. Reid R, Paddock SM, Kommareddi M, **Damberg CL** (2021) Does removing financial incentives lead to declines in performance? A controlled interrupted time series analysis of Medicare

- Advantage Star Ratings programme performance. *BMJ Qual Saf.* 30(2):167-172. doi: 10.1136/bmjqs-2019-010253. PMID: 32345688.
20. Kranz AM, Ryan J, Mahmud A, Setodji CM, **Damberg CL**, Timbie JW (2020) Association of primary and specialty care integration on physician communication and cancer screening in safety net clinics. *Prev Chronic Dis.* 17:E134. doi: 10.5888/pcd17.200025. PMID: PMC7665578.
 21. Shetty, KD, Tolpadi, AA, Robbins, MW, Taylor, EA, Campbell, KN, **Damberg, CL** (2020) Nursing home responses to performance-based accountability: Results of a national survey. *J Am Geriatr Soc.* 68(9):1979-1987. doi.org/10.1111/jgs.16466. PMID: 32379920.
 22. Scanlon DP, Harvey JB, Wolf L, Vanderbrink J, Shaw B, Shi Y, Mahmud, Y, Ridgely MS, **Damberg CL** (2020) Are health systems redesigning how health care is delivered? *Health Serv Res* 55(S3): 1129-1143. PMID: PMC7720711.
 23. Harvey JB, Vanderbrink J, Mahmud Y, Kitt-Lewis E, Wolf L, Shaw B, Ridgely MS, **Damberg CL**, Scanlon DP (2020) Understanding how health systems facilitate primary care redesign. *Health Serv Res* 55(S3): 1144-1154. PMID: PMC7720713.
 24. Ridgely MS, Buttorff C, Wolf L, Duffy E, Tom A, **Damberg CL**, Scanlon DP, Vaiana M (2020) The importance of understanding and measuring health system structural, functional, and clinical integration. *Health Serv Res* 55(S3): 1049-1061. PMID: PMC7720708.
 25. Kranz AM, DeYoreo M, Eshete-Roesler B, **Damberg CL**, Totten M, Escarce J, Timbie JW (2020) Health system affiliation of physician organizations and quality of care for Medicare Beneficiaries who have high needs. *Health Serv Res* 55(S3): 1118-1128. PMID: PMC7720706.
 26. Timbie JW, Kranz AM, DeYoreo M, Eshete-Roesler B, Elliott MN, Escarce JJ, Totten M, **Damberg CL** (2020) Racial and ethnic disparities in care for health system-affiliated physician organizations and non-affiliated physician organizations. *Health Serv Res* 55(S3):1–11. DOI: 10.1111/1475-6773.13581. PMID: 33094846.
 27. Rudin RS, Fischer SH, **Damberg CL**, Shi, Y, Shekelle P, Xenakis, L, Khodyakov, D, Ridgely MS (2020) Optimizing health IT to improve health system performance: A work in progress. *Healthcare* 8(4):100483. <https://doi.org/10.1016/j.hjdsi.2020.100483>. PMID: 33068915.
 28. Fischer, SH, Rudin, RS, Shi, Y, Shekelle, P, Amill-Rosario, A, Scanlon, D, **Damberg, CL** (2020) Trends in the use of computerized physician order entry by health-system affiliated ambulatory clinics in the United States, 2014–2016. *BMC Health Serv Res* 20(1):836. PMID: PMC7487802.
 29. Kranz AM, Mahmud A, Agniel D, **Damberg CL**, Timbie J (2020) Provision of social services and health care quality in US community health centers, 2017. *Am J Public Health* 10(4):567-573. PMID: PMC7067112.
 30. Shi Y, Amill-Rosario A, Rudin RS, Fischer SH, Shekelle P, Scanlon DP, and **Damberg CL** (2020) Health information technology for ambulatory care in health systems. *Am J Manag Care* 26(1): 32-38. PMID: 31951357.
 31. Haviland AM, Damberg CL, Mathews M, Paddock SM, Elliott MN (2020) Shifting from passive quality reporting to active nudging to influence consumer choice of health plan. *Med Care Res Rev.* 77(4):345-356. doi: 10.1177/1077558718798534. PMID: 30255721.
 32. Rudin RS, Shi Y, Fischer SH, Shekelle P, Amill-Rosario A, Shaw, B, Ridgely S, **Damberg CL** (2019) Trends in the use of clinical decision support by health system-affiliated ambulatory clinics in the United States, 2014-2016. *AJAC* 7(4):4-10.
 33. Rudin RS, Shi Y, Fischer SH, Shekelle P, Amill-Rosario A, Shaw B, Ridgely MS, **Damberg CL** (2019) Level of agreement on health information technology adoption and use in survey data: a

- mixed-methods analysis of ambulatory clinics in 1 US state, *JAMIA Open*, 2(2): 231–237. PMID: PMC6951962.
34. O’Hanlon CE, Kranz AM, DeYoreo M, Mahmud A, **Damberg CL**, Timbie J (2019) Access, quality, and financial performance of rural hospitals following health system affiliation. *Health Aff (Millwood)* 38(12):2095-2104. PMID: PMC7004480.
 35. Mafi JN, May F, Kahn KL, Chong M, Corona E, Yang L, Mongare MM, Nair V, Reynolds C, Gupta R, **Damberg CL**, Esrailian E, Sarkisian C (2019) Low-value proton pump inhibitor prescriptions among older adults at a large academic health system. *J Am Geriatr Soc* 67(12):2600-2604. PMID: 31486549 DOI: 10.1111/jgs.16117.
 36. Ridgely MS, Ahluwalia S, Tom A, Vaiana M, Motala A, Silverman M, Kim A, **Damberg CL**, Shekelle PG (2019) What are the determinants of health system performance? Findings from the literature and a technical expert panel. *Jt Comm J Qual Patient Saf* 46(2): 87-98. PMID: 31837990.
 37. Timbie JW, Kranz AM, Mahmud A, Setodji CM, **Damberg CL** (2019) Federally qualified health center strategies for integrating care with hospitals and their association with measures of communication. *Jt Comm J Qual Patient Saf* 45(9):620-628. PMID: PMC6997610.
 38. Ridgely MS, Duffy E, Wolf L, Vaiana M, Scanlon D, Buttorff C, Leitzell B, Ahluwalia S, Hilton L, Agniel D, Haviland A, **Damberg CL** (2019) Understanding U.S. Health systems: Using mixed methods to unpack organizational complexity. *EGEMS (Wash DC)* 7(1):39. PMID: PMC6676926.
 39. Timbie JW, Kranz AM, Mahmud A, **Damberg CL** (2019). Specialty care access for Medicaid enrollees in expansion states. *Am J Manag Care* 25(3):e83-e87. PMID: PMC6986199.
 40. Ahluwalia SC, **Damberg CL**, Haas A, Shekelle PG (2019) How are medical groups identified as high-performing? The effect of different approaches to classification of performance. *BMC Health Serv Res* 19(1): 500. PMID: PMC6639957.
 41. Martino SC, Elliott MN, Zaslavsky AM, Orr N, Bogart A, Ye F, **Damberg CL** (2019) Psychometric evaluation of the Medicare Advantage and prescription drug plan disenrollment reasons survey. *Health Serv Res* 54(4):930-939. doi: 10.1111/1475-6773.13160. Epub 2019 Apr 26.
 42. Reid R, **Damberg CL**, Friedberg MW (2019) Primary care spending in the fee-for-service Medicare population. *JAMA Intern Med* 179(7): 977-980. PMID: PMC6583869.
 43. Mafi JN, Godoy-Travieso P, Wei E, Anders M, Amaya R, Carrillo CA, Berry JL, Sarff L, Daskivich L, Vangala S, Ladapo J, Keeler E, **Damberg CL**, Sarkisian C (2019) Evaluation of an intervention to reduce low-value preoperative care for patients undergoing cataract surgery at a safety-net health system. *JAMA Intern Med* 179(5):648-657. PMID: PMC6503569.
 44. **Damberg CL**, Silverman M, Burgette L, Vaiana ME, Ridgely MS (2019) Are value-based incentives driving behavior change to improve value? *Am J Manag Care* 25(2): e26-232. PMID: 30763040.
 45. Burgette LF, Escarce JJ, Paddock SM, Ridgely MS, Wilder WG, Yanagihara D, **Damberg CL** (2018) Sample selection in the face of design constraints: Use of clustering to define sample strata for qualitative research. *Health Serv Res* 54(2):509-517. 00:1–9. PMID: PMC6407480.
 46. Haviland AM, **Damberg CL**, Mathews M, Paddock S, Elliott MN (2018) Shifting from passive quality reporting to active nudging to influence consumer choice of health plan? *Med Care Res Rev* 77(4): 345-356. PMID: 30255721.

47. Sorbero ME, Paddock SM, **Damberg CL**, Haas A, Kommareddi M, Tolpadi A, Mathews M, Elliott MN (2018) Adjusting Medicare Advantage Star Ratings for socioeconomic status and disability. *Am J Manag Care* 24(9):e285-e291. PMID: 30222924.
48. Kranz A, Dalton A, **Damberg CL**, Timbie J (2018) Using health IT to coordinate care and improve quality in safety net clinics. *Jt Comm J Qual Patient Saf* 44(12): 731-740. PMID: PMC06996474.
49. Rumball-Smith J, Shekelle P, **Damberg CL** (2018) Electronic health record "super-users" and "under-users" in ambulatory care practices. *Am J Manag Care* 24(1):26-31. PMID: PMC6556122.
50. Paddock SM, **Damberg CL**, Yanagihara D, Adams JL, Burgette L, Escarce JJ (2017) What role does efficiency play in understanding the relationship between cost and quality in physician organizations? *Med Care* 55(12):1039-1045. PMID: PMC5690805.
51. Timbie JW, Bogart A, **Damberg CL**, Elliott MN, Haas A, Gaillot SJ, Goldstein EH, Paddock SM (2017) Medicare Advantage and fee-for-service performance on clinical quality and patient experience measures: Comparisons from three large states. *Health Serv Res* 52(6):2038-2060. PMID: PMC5682140.
52. Ahluwalia SC, **Damberg CL**, Silverman M, Motala A, and Shekelle PG (2017) What defines a high-performing health system: A systematic review. *Jt Comm J Qual Patient Saf* 43(9):450-459. PMID: 288444231. doi: 10.1016/j.jcjq.2017.03.010.
53. Ryan AM, Krinsky S, Adler-Milstein J, Maurer KA, **Damberg CL**, Hollingsworth JM (2017) Association between hospitals' engagement in value-based reforms and readmission reduction in the hospital readmission reduction program. *JAMA Intern Med* 177(6):862-868. PMID: PMC5800776.
54. Hussey PS, Friedberg MW, Anhang Price R, Lovejoy SL, **Damberg CL** (2017) Episode-based approaches to measuring health care quality. *Med Care Res Rev* 74(2):127-147. PMID: 26896470. doi: 10.1177/1077558716630173.
55. Mendelson A, Kondo K, **Damberg C**, Low A, Motúapuaka M, Freeman M, O'Neil M, Relevo R, Kansagara D (2017) the effects of pay-for-performance programs on health, health care use, and processes of care: A systematic review. *Ann Intern Med* 166(5):341-353. PMID: 28114600. doi: 10.7326/M16-1881.
56. Elliott MN, Beckett MK, Lehrman WG, Cleary PD, Cohea C, Giordano LA, Goldstein E, **Damberg CL** (2016) Understanding the role played by Medicare's patient experience points system in hospital reimbursement. *Heath Aff (Millwood)* 35(9): 1673-1680. PMID: 27605650.
57. Friedberg MW, Bilimoria KY, Pronovost PJ, Shahian DM, **Damberg CL**, Zaslavsky AM. (2016) Response to ProPublica's rebuttal of our critique of the Surgeon Scorecard. *RAND Health Q.* 20;6(1):4. PMID: PMC5158268.
58. Friedberg MW, Pronovost PJ, Shahian DM, Safran DG, Bilimoria KY, Elliott MN, **Damberg CL**, Dimick JB, Zaslavsky AM (2016) A methodological critique of the ProPublica Surgeon Scorecard. *Rand Health Q.* May 9;5(4):1. PMID: PMC5158216.
59. **Damberg CL**, Baker DW (2016) Improving the quality of quality measurement. *J Gen Intern Med* 31 Suppl 1:8-9. PMID: PMC4803678.
60. Kondo KK, **Damberg CL**, Mendelson A, Motu'apuaka M, Freeman M, O'Neil M, Relevo R, Low A, Kansagara D (2016) Implementation processes and pay for performance in healthcare: A systematic review. *J Gen Intern Med (VA sponsored supplement on The Next Generation of Clinical Performance Measures)* 31(Suppl 1):61-69. PMID: PMC4803682.

61. Kondo K, **Damberg C**, Mendelson A, Motu'apuaka M, Freeman M, O'Neil M, Relevo R, Kansagara D (2015) Understanding the intervention and implementation factors associated with benefits and harms of pay for performance programs in healthcare. PMID: 27054229.
62. **Damberg CL**, Elliott MN, Ewing BA (2015) Pay-for-performance schemes that use patient and provider categories would reduce payment disparities. *Health Aff (Millwood)* 34(1):134-42. PMID: 25561654. DOI: 10.1377/hlthaff.2014.0386.
63. Shetty KD, Meeker D, Schneider EC, Hussey PS, **Damberg CL** (2015) Evaluating the feasibility and utility of translating choosing wisely recommendations into e-Measures. *Healthc* 3(1):24-37. PMID: 26179586.
64. Parast L, Doyle B, **Damberg CL**, Shetty K, Ganz DA, Wenger NS, Shekelle PG (2015) Challenges in assessing the process-outcome link in practice. *J Gen Intern Med* 30(3):359-364. PMCID: PMC4351283.
65. McNamara P, **Damberg CL** (2014) Informing the next generation of public reporting for consumers. Foreword. *Med Care Res Rev* 71(5 Suppl):3S-4S. PMID: 25340210. doi: 10.1177/1077558714535981.
66. **Damberg CL**, McNamara P (2014) Postscript: research agenda to guide the next generation of public reports for consumers. *Med Care Res Rev* 71(5 Suppl):97S-107S. PMID: 24860123. DOI: 10.1177/1077558714535982.
67. **Damberg CL**, Sorbero ME, Lovejoy SL, Martsolf GR, Raaen L, Mandel D (2014) Measuring success in health care value-based purchasing programs: Findings from an environmental scan, literature review, and expert panel discussions. *RAND Health Q* 4(3):9. PMCID: PMC5161317.
68. **Damberg CL**, Hyman D, France J (2014) Do public reports of provider performance make their data and methods available and accessible? *Med Care Res Rev* 71(5 Suppl):81S-96S. PMID: 23838150.
69. Ryan AM, **Damberg CL** (2013) What can the past of pay-for-performance tell us about the future of value-based purchasing in Medicare? *Healthc* 1(1-2):42-49. PMID: 26249639.
70. Carrothers KM, Barr J, Spurlock B, Ridgely MS, **Damberg CL**, Ely EW (2013) Contextual issues influencing implementation and outcomes associated with an integrated approach to managing pain, agitation, and delirium in adult ICUs. *Crit Care Med* 41(9 Suppl 1):S128-35. PMID: 23989090. doi: 10.1097/CCM.0b013e3182a2c2b1.
71. **Damberg CL**, Berry SH, Hackbarth NS (2013) Exploring the addition of physician identifiers to the California Hospital Discharge Data Set. *RAND Health Q* 3(1):2. PMCID: PMC4945227.
72. **Damberg CL**, Sorbero ME, Lovejoy SL, Lauderdale K, Wertheimer S, Smith A, Waxman D, Schnyer C (2012) An Evaluation of the Use of Performance Measures in Health Care. *RAND Health Q* 1(4):3. PMCID: PMC4945252.
73. Timbie JW, **Damberg CL**, Schneider EC, Bell DS (2012) A conceptual framework and protocol for defining clinical decision support objectives applicable to medical specialties. *BMC Med Inform Decis Mak* 12:93. PMCID: PMC3536635.
74. Chien AT, Wroblewski K, **Damberg CL**, Williams TR, Yanagihara D, Yakunina Y, Casalino LP (2012) Do physician organizations located in lower socioeconomic status areas score lower on pay-for-performance measures? *J Gen Intern Med* 27(5):548-54. PMCID: 3326117.
75. Stecher BM, Camm F, **Damberg CL**, Hamilton LS, Mullen KJ, Nelson C, Sorensen P, Wachs M, Yoh A, Zellman GL, Leuschner KJ, Camm F, Stecher BM (2012) Toward a culture of consequences: performance-based accountability systems for public services. *RAND Health Q* 2(1):5. PMCID: PMC4945287.

76. Friedberg MW, **Damberg CL** (2012) A five-point checklist to help performance reports incentivize improvement and effectively guide patients. *Health Aff (Millwood)* 31(3):612-8. PMID: 22392673. doi: 10.1377/hlthaff.2011.1202.
77. **Damberg CL**, Shaw R, Teleki SS, Hiatt L, Asch SM (2011) A review of quality measures used by state and federal prisons. *J Correct Health Care* 17(2):122-37. PMID: 21525116.
78. Asch SM, **Damberg CL**, Hiatt L, Teleki SS, Shaw R, Hill TE, Benjamin-Johnson R, Eisenman DP, Kulkarni SP, Wang E, Williams B, Yesus A, Grudzen CR (2011) Selecting performance indicators for prison health care. *J Correct Health Care* 17(2):138-49. PMID: 21525117.
79. Teleki SS, **Damberg CL**, Shaw R, Hiatt L, Williams B, Hill TE, Asch SM (2011) The current state of quality of care measurement in the California Department of Corrections and Rehabilitation. *J Correct Health Care* 17(2):100-21. PMID: 21525115.
80. **Damberg CL**, Shortell SM, Raube K, Gillies RR, Rittenhouse D, McCurdy RK, Adams J (2010) Relationship between quality improvement processes and clinical performance. *Am J Manag Care* 16(8):601-606. PMID: 20712393.
81. Mehrotra A, Sorbero ME, **Damberg CL** (2010) Using the lessons of behavioral economics to design more effective pay-for-performance programs. *Am J Manag Care* 16(7):497-503. PMID: PMC3303871.
82. Hussey PS, Sorbero ME, Mehrotra A, Liu H, **Damberg CL** (2009) Episode-based performance measurement and payment: Making it a reality. *Health Aff (Millwood)* 28(5):1406-17. PMID: PMC2925202. doi: 10.1377/hlthaff.28.5.1406.
83. **Damberg CL**, Raube K, Teleki SS, Dela Cruz E (2009) Taking stock of pay for performance: A candid assessment from the front lines. *Health Aff (Millwood)* 28(2):517-25. PMID: 19276011 DOI: 10.1377/hlthaff.28.2.517.
84. Mehrotra A, **Damberg CL**, Sorbero ME, Teleki SS (2009) Pay for performance in the hospital setting: What is the state of the evidence? *Am J Med Qual* 24(1):19-28. PMID: 19073941. 10.1177/1062860608326634.
85. **Damberg CL**, Ridgely SM, Shaw R, Meili RC, Sorbero ME, Bradley LA, Farley DO (2009) Adopting information technology to drive improvements in patient safety: Lessons from the AHRQ quality health information technology grantees. *Health Serv Res* 44(2, Part 2):684-700. PMID: PMC2677035.
86. Farley DO, **Damberg CL** (2009) Evaluation of the AHRQ Patient Safety Initiative: Synthesis of finding. *Health Serv Res* 44(2, Part 2):756-776. PMID: PMC2677039.
87. Teleki SS, **Damberg CL**, Sorbero ME, Shaw RN, Bradley LA, Quigley DD, Fremont AM, Farley DO (2009) Training a patient safety work force: The Patient Safety Improvement Corps. *Health Serv Res* 44(2, Part 2):701-716. PMID: PMC2677036.
88. Mendel P, **Damberg CL**, Sorbero ME, Vogenbeck D, Farley DO (2009) The growth of partnerships to support patient safety practice adoption. *Health Serv Res* 44(2, Part 2):717-738. PMID: PMC2677037.
89. Taylor SL, Ridgely MS, Greenberg MD, Sorbero ME, Teleki SS, **Damberg CL**, Farley DO (2009) Experiences of AHRQ-funded projects that implemented practices for safer patient care. *Health Serv Res* 44(2):665-683. PMID: PMC2677034.
90. Fung CH, Lim YW, Mattke S, **Damberg CL**, Shekelle PG (2008) Systematic review: The evidence that publishing patient care performance data improves quality of care. *Ann Intern Med* 148(2):111-123. PMID: 18195336.

91. Kahn KL, Tisnado DM, Adams JL, Liu H, Chen WP, Hu FA, Mangione CM, Hays RD, **Damberg CL** (2007) Does ambulatory process of care predict health-related quality of life outcomes for patients with chronic disease? *Health Serv Res* 42(1 Part 1):63-83. (John M. Eisenberg Article of the Year Award). PMID: PMC1955244.
92. Tisnado DM, Adams JL, Liu H, **Damberg CL**, Hu A, Chen WP, Kahn KL (2007) Does concordance between data sources vary by medical organization type? *Am J Manag Care* 13(6 Part 1):289-296. PMID: 17567226.
93. Wheeler JRC, White B, Rauscher S, Nahra TA, Reiter K, Curtin K, **Damberg CL** (2007) Pay-for-performance as a method to establish the business case for quality. *J Health Care Finance* 33(4):17-30.
94. Buntin MB, **Damberg C**, Haviland A, Kapur K, Lurie N, McDevitt R, Marquis MS (2006) Consumer-directed health care: Early evidence about effects on cost and quality. *Health Aff (Millwood)* 25(6):w516-30. doi: 10.1377/hlthaff.25.w516. PMID: 17062591.
95. Teleki SS, **Damberg CL**, Pham C, Berry SH (2006) Will financial incentives stimulate quality improvement? Reactions from frontline physicians. *Am J Med Qual* 21(6):367-374.
96. Beeuwkes Buntin ME, **Damberg CL**, Haviland A, Kapur K, Lurie N, McDevitt R, Marquis MS (2006) Consumer-directed health care: Early evidence about effects on cost and quality. *Health Aff (Millwood)* 25(6):w561-w530.
97. Parker JP, Li Z, **Damberg CL**, Danielsen B, Carlisle DM (2006) Administrative versus clinical data for CABG surgery report cards: The view from California. *Med Care* 44(7):687-695.
98. Tisnado DM, Adams JL, Liu EH, **Damberg CL**, Hu FA, Chen WP, Carlisle DM, Mangione CM, Kahn KL (2006) Does the concordance between medical records and patient self-report vary with patient characteristics? *Health Serv Outcomes Res Method* 6(3-4):157-175.
99. Tisnado DM, Adams JL, Liu H, **Damberg CL**, Chen WP, Hu FA, Carlisle DM, Mangione CM, Kahn KL (2006) What is the concordance between the medical record and patient self-report as data sources for ambulatory care? *Med Care* 44 (2):132-140.
100. Williams T, Raube K, **Damberg CL**, Mardon RE (2006) Pay-for-Performance: Its influence on the use of information technology in physician organizations. *J Med Pract Manag* 21(5):301-306.
101. Liu H, Hays RD, Adams JL, Chen WP, Tisnado D, Mangione CM, **Damberg CL**, Kahn KL. Imputation of SF-12 health scores for respondents with partially missing data. *Health Serv Res*. 2005 Jun;40(3):905-21. doi: 10.1111/j.1475-6773.2005.00391.x. PMID: PMC1361174.
102. **Damberg CL**, Raube K, Williams T, Shortell SM (2005) Paying for performance: Implementing a statewide project in California. *Qual Manag Health Care* 14(2):66-79.
103. Huang IC, Dominici F, Frangakis C, Diette GB, **Damberg CL**, Wu AW (2005) Is risk-adjustor selection more important than statistical approach for provider profiling? Asthma as an example. *Med Decis Making* 25:20-34.
104. Kahn KL, Liu H, Adams JL, Chen W, Tisnado DM, Carlisle DM, Hays RD, Mangione CM, **Damberg CL** (2003) Methodological challenges associated with patient responses to follow-up longitudinal surveys regarding quality of care. *Health Serv Res* 38(6):1579-1598.
105. Grumbach K, Selby J, **Damberg CL**, Bindman AB, Quesenberry C, Truman A, Uratsu C (1999) Resolving the gatekeeper conundrum: A study of what patients value in primary care and referrals to specialists. *JAMA* 282(3):261-266.
106. Danielson B, Castles AG, **Damberg CL**, Gould JB (1999) Newborn discharge timing and readmissions: California, 1992-1995. *Pediatrics* 106(1):31-39.

107. Castles AG, Milstein A, **Damberg CL** (1999) Using employer purchasing power to improve the quality of perinatal care. *Pediatrics* 103(1):248-254.
108. McGlynn EA, Naylor CD, Anderson GM, Leape LL, Park RE, Hilborne LH, Bernstein SJ, Goldman, BS, Armstrong PW, Keesey JW, McDonald L, Pinfold SP, **Damberg CL**, Sherwood MJ, Brook, RH (1994) Comparison of the appropriateness of coronary angiography and coronary artery bypass graft surgery between Canada and New York State. *JAMA* 272(12):934-40.
109. Mauldon J, Leibowitz A, Buchanan JL, **Damberg CL**, McGuigan KA (1994) Rationing or rationalizing children's medical care: Comparison of a Medicaid HMO with fee-for-service care. *Am J Public Health* 84(6):899-904.
110. McGinnis JM, **Damberg C**. A midcourse review of the nation's health agenda. *Corp Comment*. 1987 Winter-Spring;2(4):40-4. PubMed PMID: 10282070.
111. **Damberg CL**. Strategies for promoting the health of minorities: the school-age population. *Health Values*. 1986 May-Jun;10(3):29-33. PubMed PMID: 10276149.

PUBLICATIONS (reports)

1. Peet, ED, Vegetabile BG, Cefalu M, Pane JD, and **Damberg CL** (2022), *Machine Learning in Public Policy: The Perils and the Promise of Interpretability*. Santa Monica, CA: RAND Corporation, 2022. <https://www.rand.org/pubs/perspectives/PEA828-1.html>.
2. Ringel J, Predmore Z, **Damberg CL** (2021) *Value-based payment and health care system preparedness and resilience*. Washington, DC: DHHS Office of the Assistant Secretary for Planning and Evaluation; 2021 June. Available from: https://aspe.hhs.gov/sites/default/files/2021-08/PR-A1249-1-v2_ASPE.pdf.
3. Friedberg MW, Pronovost PJ, Shahian DM, Safran DG, Bilimoria KY, Elliott MN, **Damberg CL**, Dimick JB, Zaslavsky AM (2015) *A methodological critique of the ProPublica Surgeon Scorecard*. Santa Monica, California: RAND Corporation, PE-170.
4. Kondo KK, **Damberg CL**, Mendelson A, Motu'apuaka M, Freeman M, O'Neil M, Relevo R, Kansagara D (2015) *Understanding the intervention and implementation factors associated with benefits and harms of pay for performance programs in healthcare*. VA-ESP Project #05-225.
5. **Damberg, CL** et al. (led RAND team that prepared chapters 3, 6, and 8 of this report for the Centers for Medicare & Medicaid Services, under subcontract to the Health Services Advisory Group) (2015) *National Impact Assessment of the Centers for Medicare & Medicaid Services (CMS) Quality Measures Report*, CMS, Baltimore, Maryland, March 2, 2015. Available at: <https://www.cms.gov/Medicare/Quality-Initiatives-Patient-Assessment-Instruments/QualityMeasures/QualityMeasurementImpactReports.html>
6. **Damberg CL**, Sorbero ME, Lovejoy SL, Martsolf G, Raaen L, Mandel D (2014) *Measuring success in health care: Value-based purchasing programs. Summary and recommendations*. Santa Monica, California: RAND Corporation, RR-306-ASPE. https://www.rand.org/pubs/research_reports/RR306z1.html.
7. **Damberg CL**, Berry SH, Schmidt N (2013) *Exploring the addition of physician identifiers to the California hospital discharge data set*. Santa Monica, California: RAND Corporation, RR-117-CHCF.
8. Fleming, C (2012) *Health Policy Brief: Pay-for-Performance*. Health Aff. (Cheryl Damberg Editorial Reviewer).

9. Timbie JW, Hussey PS, **Damberg CL** (2012) Developing an efficiency measurement approach to assess hospital readmissions, ambulatory care sensitive admissions, and preventable emergency department visits. Santa Monica, California: RAND Corporation, TR-1219.
10. **Damberg CL**, Timbie JW, Bell DS, Hiatt L, Smith A, Schneider EC (2012) Developing a framework for establishing clinical decision support meaningful use objectives for clinical specialties. Santa Monica, California: RAND Corporation, TR-1129.
11. Friedberg MW, **Damberg CL** (2011) Methodological considerations in generating provider performance scores for use in public reporting: A guide for community quality collaboratives. Rockville, MD: Agency for Healthcare Research and Quality, U.S. Department of Health and Human Services. 11-0093.
12. **Damberg CL**, Sorbero ME, Lovejoy SL, Lauderdale K, Wertheimer S, Smith A, Waxman D, and Schnyer C (2011) An evaluation of the use of performance measures in health care. Santa Monica, California: RAND Corporation, TR-1148.
13. Nolte E, Martin R, **Damberg CL**, Mattke S, Cacace M, Goshev S, Brereton L, Conklin A, Hiatt L, Quigley D, and Lovejoy S (2011) Informing the development of a resource allocation framework in the German healthcare system. RAND/TR-946-KBV (Publisher: Kassenärztliche Bundesvereinigung (Germany)). Santa Monica, California: RAND Corporation.
14. Stecher BM, Camm F, **Damberg CL**, Hamilton, LS, Mullen, KJ, Nelson, C, Sorensen, P, Wachs, M, Yoh, A, Zellman, GL, Leuschner, KJ (2010) Towards a culture of consequences: Performance-based accountability systems for public services. Santa Monica, California: RAND Corporation, MG-1019.
15. Stecher BM, Camm FA, **Damberg CL**, Hamilton LS, Mullen KJ, Nelson CD, Sorensen P, Wachs M, Yoh A, Zellman G, Leuschner K (2009) Are performance-based accountability systems effective? Evidence from five sectors. Santa Monica, California: RAND Corporation, RB-9549.
16. **Damberg, CL** (2009) Hospital pay for performance. Santa Monica, California: RAND Corporation, TR-562/12-Health.
17. Farley DO, Ridgely MS, Mendel P, Teleki SS, **Damberg CL**, Shaw R, Greenberg M, Haviland AM, Hussey PS, Dembosky JW, Yu H, Brown J, Pham C, Ashwood JS (2009) Assessing patient safety practices and outcomes in the U.S. health care system. Santa Monica, California: RAND Corporation, TR-725-AHRQ.
18. Farley D, **Damberg CL**, Ridgely MS, Sorbero ME, Greenberg MD, Haviland AM, Teleki SS, Mendel P, Bradley LA, Dembosky JW, Fremont AM, Nuckols TK, Shaw R, Straus SG, Taylor S, Yu H, and Tharp-Taylor S (2008) Assessment of the AHRQ Patient Safety Initiative: Final Report: Evaluation Report IV. Santa Monica, California: RAND Corporation, TR-563-AHRQ.
19. McDevitt RD, Lore R, Buntin MB, **Damberg CL**, Park H (2007) The CDHP implementation experience with large employers. A WatsonWyatt/RAND Report.
20. **Damberg CL**, Sorbero ME, Mehrotra A, Teleki S, Lovejoy S, Bradley L (2007) An environmental scan of pay for performance in the hospital setting: Final Report. Prepared for the Assistant Secretary for Planning and Evaluation, DHHS, WR-474 ASPE/CMS.
21. **Damberg CL**, Sorbero ME, Mehrotra A, Teleki S (our project team wrote this report to Congress for the CMS VBP workgroup) (2007) US Department of Health and Human Services Medicare Hospital Value-based Purchasing Plan: Report to Congress. Centers for Medicare & Medicaid Services and the Assistant Secretary for Planning and Evaluation.

22. **Damberg CL**, Sorbero ME (2007) Competitive contracting for hospital services. Prepared for the Centers for Medicare & Medicaid Services and the Assistant Secretary for Planning and Evaluation, DHHS, WR-510-ASPE-CMS.
23. Farley DO, Morton SC, **Damberg CL**, Ridgely SM, Fremont AM, Greenberg MD, Sorbero ME, Teleki SS, Mendel P (2007) Assessment of the AHRQ Patient Safety Initiative: Moving from Research to Practice Evaluation Report II (2003-2004), Santa Monica, California: RAND Corporation, TR-463.
24. Sorbero ME, **Damberg CL**, Shaw R, Teleki SS, Lovejoy SL, DeCristofaro AH, Dembosky J, Schuster CR (2006) Assessment of pay-for-performance options for Medicare physician services: Final Report, Santa Monica, California: RAND Corporation, WR-391-ASPE.
25. Farley DO, Morton SC, **Damberg CL**, Fremont AM, Berry SH, Greenberg MD, Sorbero ME, Teleki SS, Ricci K, Pollock N (2005) Assessment of the National Patient Safety Initiative: Context and Baseline Evaluation Report 1, Santa Monica, California: RAND Corporation, TR-203.
26. Parker JP, Li Z, **Damberg CL**, Danielsen B, Marcin J, Dai J, Steimle AE (2005) The California Report on coronary artery bypass graft surgery 2000-2002 hospital data, San Francisco, California: California Office of Statewide Health Planning and Development and the Pacific Business Group on Health.
27. Teleki SS, **Damberg CL**, Reville RT (2003) Quality of health care: What is it, why is it important, and how can it be improved in California's workers' compensation programs? CHSWS (medical colloquium paper).
28. **Damberg CL**, Danielson B, Parker JP, Castles A, Steimle AE (2003) The California report on coronary artery bypass graft surgery: 1999 hospital data, technical report, San Francisco, California: The Pacific Business Group on Health and the Office of Statewide Health Planning and Development.
29. **Damberg CL**, Hiatt L, Chan KS, Nolind R, Greenberg M, Steinberg M, Schonlau M, Malin J, McGlynn EA (2003) Evaluating the feasibility of developing national outcomes data bases to assist patients with making treatment decisions, Santa Monica, California: RAND Corporation, MR-1708-AHRQ.
30. **Damberg CL**, Chung RE, Steimle A (2001) The California report on coronary artery bypass graft surgery: 1997-1999 hospital data, summary report, San Francisco, California: The Pacific Business Group on Health and the Office of Statewide Health Planning and Development.
31. McGlynn EA, **Damberg CL**, Kerr E, Brook RH (eds.) (1998) Health information systems: Design issues and analytic applications, Santa Monica, California: RAND Corporation.
32. **Damberg CL** (1996) Health care reform: Distributional consequences of an employer mandate for workers in small firms, dissertation, RAND Graduate School of Public Policy, Santa Monica, California, RGSD-122.
33. McGlynn EA, **Damberg CL**, Kerr E, Brook RH (eds.) (1995) Constructing and analyzing community health information management system data bases: A guidebook for decisionmakers, Santa Monica, California: RAND Corporation.
34. McGlynn EA, **Damberg CL**, Kerr E, Schuster M (eds.) (1995) Quality of care for children and adolescents: A review of selected clinical conditions and quality indicators, Santa Monica, California: RAND Corporation.
35. McGlynn EA, Kerr EA, **Damberg CL**, and Asch S (eds.) (1995) Quality of care for women: A review of selected clinical conditions and quality indicators, Santa Monica, California: RAND Corporation.

36. Leibowitz A, **Damberg CL**, Eyre K (1992) Multiple employer welfare arrangements in health benefits and the workforce. U.S. Department of Labor, Pension and Welfare Benefits Administration.

PRESENTATIONS AT SCIENTIFIC MEETINGS & POLICY FORUMS

AcademyHealth. CL Damberg , MS Ridgely, C Whaley. Do physician organizations affiliated with health systems provide higher quality and lower cost care than unaffiliated physician organizations? Washington, DC. June 7, 2022 (and June 4, 2022).

AcademyHealth. RO Reid, N Sood, R Lu, CL Damberg. Medicare Transitional Care Management Services Association with Readmissions and Mortality. Washington, DC. June 7, 2022.

AcademyHealth. A Tom, N Qureshi, RO Reid, CL Damberg. Factors affecting the Design of Performance-based Incentives for Frontline Physicians. Washington, DC. June 7, 2022.

American Society of Health Economists. **CL Damberg**, RO Reid, A Tom, R Ross, E Duffy. Health System Physician Organization Compensation Arrangements and Financial Incentives for Performance. Washington, DC. June 24, 2019.

AcademyHealth. J Timbie, C Whaley, E Duffy, A Kranz, **CL Damberg**. Association Between Market Concentration and Performance of Vulnerable Hospitals. Washington, DC. June 2, 2019.

AcademyHealth. JW Timbie, AM. Kranz, M DeYoreo, B Roesler, AM Haviland, MN. Elliott, **CL Damberg**. A Comparison of Disparities in Quality of Care Between Independent and Health System Affiliated Physician Organizations. Washington, DC. June 3, 2019.

AcademyHealth. RO Reid, J Mafi, S Hickey, M Fendrick, **CL Damberg**. Waste in the Medicare Program: 2016 National Estimates of Low-Value Service Utilization and Spending. Washington, DC. June 3, 2019.

AcademyHealth. RO Reid, **CL Damberg**, and M Friedberg. Primary Care Spending in the Fee-for-Service Medicare Population. Washington, DC. June 3, 2019.

Society of General Internal Medicine. RO Reid, **CL Damberg**, A Kofner, and M Friedberg. Variation in Primary Care Spending for Medicare Patients in and out of Health Systems. May 10, 2019.

Society of General Internal Medicine. RO Reid, J Mafi, S Hickey, M Fendrick, **CL Damberg**. Waste in the Medicare Program: 2016 National Estimates of Low-Value Service Utilization and Spending. May 10, 2019.

Integrated Healthcare Association Annual Stakeholders Meeting, **CL Damberg** and S Paddock. *Maximizing Value at a Given Cost: Lessons from High Performing Physician Organizations*. Los Angeles. October 2, 2018.

AcademyHealth Annual Research Meeting. Shetty, KD, MW Robbins, A Tolpadi, K Campbell, A Clancy, J Whitley, N Bodkin, M Durham, and **CL Damberg**. *Association Between Hospital Quality Improvement Efforts and Performance on CMS Quality Measures*. Seattle, WA. June 25, 2018

AcademyHealth Annual Research Meeting. Taylor, E, P Rao, **CL Damberg**, R Malsberger, AM Zaslavsky, and MN Elliott. *Do Medicare Beneficiaries Who Switch Part D Plans Due to Financial Reasons Enroll in Lower-Cost Plans?* Seattle, WA. June 24, 2018.

AcademyHealth Annual Research Meeting. Timbie, JW, A Bogart, **CL Damberg**, MN Elliott, S Gaillot, and SM Paddock. *Medicare Advantage Contract Characteristics Associated with High Performance*. Seattle, WA. June 25, 2018.

AcademyHealth Annual Research Meeting. Timbie, JW, A Kranz, A Mahmud, J Gurvey, M DeYoreo, R Malsberger, and **CL Damberg**. *Impact of Health System Affiliation on Performance of Critical Access Hospitals*. Seattle, WA. July 25, 2018.

Korea Institute for Health and Social Affairs (KIHASA). **CL Damberg**. *U. S. Reform Strategies and Lessons for a Value-Based Health Care System*. International Symposium on Reform Strategy and Performance Measurement Toward a Value-based Health Care System. October 26, 2017.

AcademyHealth Annual Research Meeting. Shekelle, P, A Haas, S Ahluwalia, and **CL Damberg**. *How Are Medical Groups Identified as High-Performing?* New Orleans, LA. June 2017.

AcademyHealth Annual Research Meeting. Timbie JW, AM Kranz, A Mahmud, S Dalton, R Malsberger, and **CL Damberg**. *Predictors of Community Health Centers' Participation in Medicaid ACOs and Impact on Quality of Care*. New Orleans, LA. June 2017.

AcademyHealth Annual Research Meeting. Kranz AM, S Dalton, DP Scanlon, **CL Damberg**, and JW Timbie. *Health IT-Enabled Patient Engagement Capabilities at Health Centers Are Associated with Improved Quality of Care*. New Orleans, LA. June 2017.

AcademyHealth Research Meeting. **Damberg, CL**, MR Silverman, LF Burgette, SM Paddock, J Escarce, D Yanagihara, and S Ridgely. *Actions Providers are Taking to Bend the Cost Curve and Improve Quality: An Evaluation of a Statewide Value-based Pay-for-Performance Program*. Boston, MA. June 26, 2016.

AcademyHealth Research Meeting. Elliott MN, A Bogart, N Orr, J Brown, and **CL Damberg**. *Using Shorter Subsets of a Survey in the 2nd Wave of a 2-Wave Mailed Survey May Improve Response Rates among the Length-Sensitive Subset of the Target Population*. Boston, MA. June 27, 2016. (Best theme abstract)

AcademyHealth Research Meeting. Haviland, AM, **CL Damberg**, M Mathews, S Paddock, and MN Elliott. *Moving from Public Reporting of Quality to Active Nudging: Are Medicare Beneficiaries Responding?* Boston, MA. June 26, 2016.

American Society of Health Economists (ASHEcon). **Damberg, CL**, SM Paddock, D Yanagihara, JL Adams, L Burgette, and J Escarce. *Efficiency Metrics of Healthcare Provider Organizations in California*. Philadelphia, PA. June 14, 2016.

Health Affairs Briefing: *Envisioning the Future of Value Based Payment. Hospital Value-based Payment: Opportunities to Strengthen the Hospital Value-based Purchasing Program*. Washington, D.C. May 12, 2016.

Integrated Healthcare Association Technical Measurement Committee. *Evaluation of the IHA Value-based P4P Program: Linking Provider Cost Curves and Care Delivery Practices: Implications for VBP. Findings from Interviews with Physician Organizations*. Orange, CA. February 2016.

AcademyHealth. Invitational Meeting: *Measuring Value in New Payment and Delivery Systems. Clinical Quality, Cost and Efficiency Measures*. December 8, 2015.

John Kasich Presidential Campaign. *Review of Options for Reducing Costs in the Medicare Program*. December 8, 2015.

Integrated Healthcare Association Governance Committee Meeting. *Evaluation of the IHA Value-based P4P Program: Linking Provider Cost Curves and Care Delivery Practices: Implications for VBP. Findings from Interviews with Physician Organizations*. Orange, CA. November 19, 2015.

American Public Health Association. *Plan-Switching Patterns among Medicare Beneficiaries Who Disenroll*. Chicago, IL. November 11, 2015.

International Conference on Health Policy Statistics. *Cost and Quality of Health Care Provider Organizations in California: A Comparison of Value Metrics*. Providence, RI. October 8, 2015 (co-author).

International Conference on Health Policy Statistics. *Statistics and Payment Reform: Toward Better Value in Health Care. Post-Adjustment of Payments by Patient and Provider Categories to Reduce Payment Disparities under Pay-for-Performance Schemes*. Providence, RI. October 8, 2015.

AcademyHealth. Policy Roundtable: *Great Expectations: Pay-for-Performance's Lessons for Value-Based Purchasing (Embedding Pay-for-Performance in Medicare Fee-for-Service: Penny Wise or Pound Foolish?)*. June 8, 2014.

AcademyHealth 2014 Health Economics Interest Group Meeting, Discussant for paper by Sean Shenghsiu Huang, Georgetown University, *Quality Reporting and Private Prices: Evidence from Nursing Home Industry*. June 7, 2014.

AcademyHealth podium presentation. Layla Parast, presenter; co-authors: B Doyle, CL Damberg, K Shetty, DA Ganz, NS Wenger, PG Shekelle. *Assessing the Link Between Process and Outcome Measures in Practice: Implications for Measuring the Impact of Performance Measurement and Value-based Purchasing Programs*. June 8, 2014.

AcademyHealth. Session Chair: *Listen: Refinements and New Applications of Patient Experience Measures*. June 9, 2014.

AcademyHealth. *Health Care Resource Utilization—Trends, Influences, Impact: What do we Need to Know?* February 5, 2013.

AARP Public Policy Institute Roundtable. *The Future of Medicare's Payment System for Physicians*. October 31, 2013. (Invitational; provided the kick-off remarks regarding paying for quality and lead the discussion of the workgroup).

National Health Policy Forum "Replacing the SGR: Changing the Paradigm for Medicare Physician Payment?" *Physician Payment Reform: Tying Payment to Performance, Design Considerations in Structuring Performance-based Incentive Programs*. September 20, 2013.

AcademyHealth 2013 Annual Meeting. *Measuring Cost-Efficiency: Considerations for the Physician Value-based Payment Modifier*. Measuring Value for Physician Value Modifiers Policy Roundtable. June 25, 2013.

AcademyHealth 2012 Annual Meeting. *Moderating Unintended Effects on Providers Serving Disparate Patient Populations: Post-Adjustment of Value-Based Incentive Payments Based on Leagues*. June 25, 2012.

The Seventh National Pay for Performance Summit. *The National Quality Forum Measure Use Evaluation*. March 20, 2012.

Centers for Medicare and Medicaid Services Special Open-Door Forum. *Impact Assessment Technical Expert Panel*. March 22, 2012.

Centers for Medicare and Medicaid Services Special National Provider Call Series: Physician Feedback and Value-Based Modifier Program. *Key Design Considerations in Physician Value-based Purchasing*. March 14, 2012.

AHRQ Charter Value Exchange Power Hour: *What Responsibility Do Report Hosts Have to Make their Data and Methods Decisions Available and Accessible?* March 14, 2012

AHRQ National Charter Value Exchanges Annual Meeting: *If/How 'Anecdotal Personal Narrative Reviews' Belong in a CVE Public Report*. March 1, 2012.

AHRQ Charter Value Exchange Power Hour: What Makes a GOOD Composite Measure GOOD? *Constructing and Reporting Composite Measures – What CVEs Need to Know*. January 25, 2012.

UCLA General Internal Medicine Center for Effectiveness Research Seminar: *Potential Unintended Consequences in Pay for Performance Programs*. January 17, 2012.

California Health Policy Forum (State Capitol, Sacramento), *Emphasizing Value: The Future of Payment Reform in California*, on December 1, 2011.

AHRQ Charter Value Exchange Learning Network Webinar Power Hour: *Methods Matter – A Review of Critical CVE Data and Measure Decisions that Influence Public Report Scores*. October 20, 2010.

AHRQ Charter Value Exchange Power Hour: Power Hour: *Cutting Edge of Physician Quality Measurement - Moving from the Group to the Individual Level*. September 13, 2011.

AcademyHealth 2011 Annual Meeting. State and Regional Efforts to Improve Quality and Efficiency (panel presentation): *Designing a Value-Based Purchasing Program to Improve Quality and Control Costs*. June 14, 2011.

AcademyHealth 2011 Annual Meeting. *Efficiency Measures Associated with the Use of Electronic Health Records*. June 13, 2011.

AHRQ National Summit on Public Reporting for Consumers Pre-Summit Webinar. March 10, 2011.

The Sixth National Pay for Performance Summit. *Examining Disparities in the Context of a P4P Intervention*. March 24, 2011.

AHRQ National Summit on Public Reporting for Consumers. March 23, 2011.

California Healthcare Foundation meeting “Transforming Health Through the Patient Experience.” *The Science of Measurement—Collecting Meaningful and Actionable Data*. January 27, 2011.

AHRQ Annual meeting: *Measure Selection and Methods Matter*. September 27, 2010.

AHRQ Charter Value Exchange Learning Network Webinar Power Hour: *Pre-Packaged Quality Measures - Ready, Set, Go?* April 28, 2010.

AHRQ Charter Value Exchange National Meeting: *Physician-Level Performance Measurement and Reporting—Lessons from California: the California Physician Performance Initiative*. November 30, 2010.

AcademyHealth 2010 Annual Meeting Session Title: Health Care System Interventions to Reduce Chronic Disease Disparities: *Assessing Unintended Consequences in Pay for Performance*. June 27, 2010.

The Fourth National Pay for Performance Summit. *The Effectiveness of Pay for Performance To-Date: Lessons Learned and Program Adaptations: The Research Evidence on Pay for Performance*. March 10, 2009.

AcademyHealth 2009 Annual Research Meeting. *Physician Performance Measurement: Lessons from the California Better Quality Information Project*. June 29, 2009.

Congressional staff briefing (House and Senate health staff). *Highlights from the 15th Annual Princeton Conference: Can Payment and Other Innovations Improve the Quality and Value of Health Care?* June 9, 2008.

AcademyHealth 2008 Annual Research Meeting (Panel moderator): *A Pay for Performance Smorgasbord: Design, Implementation & Impact*. June 11, 2008.

AcademyHealth 2008 Annual Research Meeting. *Hospitals' Experience with Pay for Reporting*. June 9, 2008.

AcademyHealth 2008 Annual Research Meeting. *Does Greater Investment in Chronic Care Management, Structural Capabilities & External Incentives Translate into Better Performance Scores for Medical Groups?* June 10, 2008.

The 15th Princeton Conference Can Payment and Other Innovations Improve the Quality and Value of Health Care? *Are the techniques with which we have been experimenting moving us toward our goals of improved quality and efficiency?* May 28, 2008.

California Association of Physician Groups Health Care Conference. *Rewarding Performance: Four-Year Results from California's Statewide Pay-for-Performance Program*. May 2008.

Integrated Healthcare Association Annual Pay for Performance Stakeholders Meeting. *2006 IHA P4P Program Results and Program Evaluation*. October 4, 2007.

AcademyHealth annual meeting (2007). *Rewarding Performance: Three-Year Results from California's Statewide Pay-for-Performance Experiment*. June 5, 2007.

Institute of Medicine Roundtable on Health Literacy workshop. *Integrated Healthcare Association P4P: Lessons Learned from the Patient Assessment Survey*. March 29, 2007.

Second National Pay for Performance Summit. *IHA Pay for Performance Program Evaluation*. February 15, 2007.

AcademyHealth 2006 Annual Meeting. Panel. *Impact of Pay for Performance: IHA P4P Evaluation*. June 26, 2006.

Integrated Healthcare Association Steering Committee. *IHA Pay for Performance Evaluation: Update*. May 19, 2006.

First National Pay for Performance Summit. *Pay for Performance: two-year Program Evaluation Results*. February 6, 2006.

Quality Colloquium at Harvard. *Lessons Learned from Pay for Performance: the IHA Experiment*. August 2006.

HEALTH SERVICE RESEARCH FUNDING

Physician Networks for Diabetic Lower Extremity Wounds (9/28/22-5/31/27)
NIH/ NIMHHD # 1R01MD017060-01A1 (Squitieri, PI, Damberg, co-investigator) (\$4.2 million)
The total award amount is \$4,204,556

Identifying Approaches to Measure and Reduce Harmful, Low-Value Care Among Older Americans with Mild Cognitive Impairment and Dementia. (12/15/2020-11/30/25)
NIH/NIA 1R01AG070017-01 (Mafi, PI; Damberg, co-investigator) (\$2.6 million)

The Impact of physician and health system factors on the quality of care for persons with Alzheimer's disease and related dementias at the end of life 9/15/2020-5/31/2025
NIH/NIA #1R01AG068633-01 (Tsugawa, PI, Damberg, co-investigator) (\$3.2 million)

Physician Networks and the Racial Gap in Hospital Quality of Care for Coronary Heart Disease
NIH/NHLBI Award # 1R01HL148420 (Popescu, PI, Damberg, co-investigator) 6/15/19-6/14/23
(\$2.7 million)

Medicare Advantage and Part D Disenrollment Survey
HHSM-500-2012-00146G (Damberg, PI) 7/1/2020-6/30/2025
Centers for Medicare & Medicaid Services (\$9.6 million)

Analysis Related to Medicare Advantage and Part D Star Ratings
HHSM-500-2013-00283G (Damberg, PI) 9/13/2022-9/12/2027
Centers for Medicare & Medicaid Services (\$12.5 million)

Understanding Healthcare Delivery Systems, PCOR Adoption and System Performance
1U19HS024067-01 (Damberg, PI) 9/1/2015-8/31/2021
Agency for Healthcare Quality and Research (\$17.5 million)

Transitional Care Management Services in Medicare 7/1/2020-6/30/2023
NIH/NIA #1 R21 AG061433-01A1 (Reid, PI, Damberg, co-investigator) (\$1.5 million)

Pragmatic Trial of an Electronic Health Record/Behavioral Economics Intervention to Reduce Pre-operative Testing for Cataract Surgery 9/1/2018-6/30/2021
NIH/NIA Award # 1558 G WA576 (C. Sarkisian, PI, Damberg, co-investigator) (\$2.5 million)

Analysis Related to Medicare Advantage and Part D Star Ratings HHSM-500-2013-00283G
(Damberg, PI) 9/1/2016-8/30/2019
Centers for Medicare & Medicaid Services (\$5.6 million)

Medicare Advantage and Part D Disenrollment Survey
HHSM-500-2012-00146G (Damberg, PI) 7/1/2017-6/30/2020

Centers for Medicare & Medicaid Services	(\$6.1 million)
2018 National Impact Assessment of CMS Quality Reporting Programs (Damberg, PI) (HSAG prime, RAND subcontract)	7/1/2014-6/30/2019
Centers for Medicare and Medicaid Services	(\$3.5 million)
Linking Provider Cost Curves and Care Delivery Practices	9/26/2012-8/31/2017
R21/R33 AG044252 (Damberg, PI)	\$361,000 (R21 phase)
NIH/NIA	\$2.0 million (R33 phase)
Analysis Related to Medicare Advantage Plan Ratings for Quality Bonus Payments	
HHSM-500-2005-00028I (Damberg, PI)	9/1/2013-8/30/2016
Centers for Medicare and Medicaid Services	(\$4.0 million)
2015 National Impact Assessment of CMS Quality Reporting Programs (Damberg, PI)	10/1/2012-6/30/2014
Centers for Medicare and Medicaid Services	(\$3.5 million)
Value-based Purchasing: Measuring Success	
TO 12-233-SOL-00418 (Damberg, PI)	9/21/2012-8/31/2013
Assistant Secretary for Planning and Evaluation, DHHS	(\$299,700)
Efficiency Measures Associated with Use of EHRs	
HHSP233201000702G (Damberg, PI)	9/28/2009-7/30/2012
Office of the National Coordinator for Health Information Technology, DHHS	(\$816,143)
Designing a Value-Based Purchasing Program to Improve Quality and Control Costs—Testing the Impact of Alternative Design Considerations (Damberg, PI)	11/01/2010-09/01/2012
Robert Wood Johnson Foundation	(\$200,000)
Survey of PDP and MA-PDP Disenrollees	
HHSM-500-2005-00028I (Damberg, PI)	9/28/2009-7/30/2012
Centers for Medicare and Medicaid Services	(\$2.5 million)
Advancing Clinical Decision Support	
HHSP23337009T (Bell PI, Damberg, co-investigator)	5/1/2010-03/30/2012
Office of the National Coordinator for Health IT	(\$4.0 million)
Devising Episodes of Care for Application in New Payment and Performance Accountability Models	
Grant: #68827 (Damberg, PI)	11/01/2010-04/01/2012
Robert Wood Johnson Foundation	(\$299,000)
Evaluation of Performance Measure Use	
NQF2010-2: (Damberg, PI)	12/1/2010-11/30/2011
National Quality Forum	(\$163,000)
Quality Measurement Guidance for Chartered Value Exchanges	
AHRQ (Damberg, PI)	12/1/2010-6/30/2011
Agency for Healthcare Research and Quality	(\$75,000)

An Examination of the Distributional Consequences of P4P: Do Different Incentive Payment Structures Potentially Exacerbate Disparities?

RWJ #65462 (Damberg, PI) 12/1/2008-12/31/2010
Robert Wood Johnson Foundation (\$300,000)

Establishing a Sustainable Quality Measurement System for California Prisons

CDCR (PI: Steven Asch, Co-PI: Cheryl Damberg) 11/2008-10/2009
California Department of Corrections and Rehabilitation (\$425,000)

California Integrated Healthcare Association (IHA) Evaluation

Grant 04-1587 (Damberg, PI) 07/01/06-12/31/2011
California Healthcare Foundation (\$300,000)

Value-Based Purchasing Strategies for Medicare Hospitals and Physicians: Examining Alignment of Episode-Based Pay for Performance Measurement, Payment and Attribution Options

HHS-100-03-001 (Damberg, PI) 9/21/07-11/14/08
Department of Health and Human Services, (\$1.1 Million)
Assistant Secretary for Planning and Evaluation

Hospital Pay for Performance: Assessment of Options and Plan for Development of Medicare Hospital Value-based Purchasing

HHS-100-03-0019 (Damberg, PI) 7/17/06-9/17/07
Center for Medicare and Medicaid Services (\$1.0 Million)

Patient Safety Program Evaluation Center

290-02-0010 AHRQ (PI: Donna Farley; co-PI: Cheryl Damberg) 9/16/02-9/15/08
Agency for Healthcare Research and Quality (\$7.0 million)

Rewarding Results: Aligning Incentives with High-Quality Health Care

RWJ: 2002-003 (Damberg, PI) 12/01/02-12/31/05
The Robert Wood Johnson Foundation (\$300,000)

RAND/UCLA SERVICE

- RAND Provider Payment Strategy Group, co-leader (2018-2021)
- Pardee RAND Graduate School Admissions Committee (ongoing)
- Pardee RAND Graduate School Faculty Committee (ongoing)
- Pardee RAND Graduate School student advisor and mentor (2002-ongoing)
- K-Award co-mentor for Dr. John Mafi at UCLA (re: reducing use of low value care)
- RAND Quality Assurance reviewer (ongoing)
- RAND Summer Associates program, mentor PhD candidates (2013-ongoing)
- UCLA National Clinical Scholars Program, lecturer (2015-ongoing)
- UCLA National Clinical Scholars Program selection team (2015-ongoing)
- RAND Economics and Statistics applicant review committee (2012-ongoing)
- RAND Health Policy and Behavioral Sciences Department recruitment committee (2012-ongoing)
- Bing Center for Health Economics, steering committee (2015-2018)
- RAND Health Research Staff Advisory Committee (2013-2016)
- Paul O'Neill Alcoa Chair in Policy Analysis and Health Economics, search committee (2014)
- RAND Campus Ambassador to recruit economics and health management and policy research staff (2011-2014)

TEACHING EXPERIENCE

- 2015-present Lecturer, Pardee RAND Graduate School of Policy Studies (microeconomics, incentives and value-based payment models, payment reform, health policy, organization of health systems and their evolution, competition in health care markets)
- 2015-present Lecturer, UCLA National Clinical Scholars program (health care reform, health care economics and payment policy, health systems)
- 2013-present Lecturer, Pardee-RAND Graduate School of Policy Studies, Health Policy course
2013 Lecturer, UCLA School of Public Health (Health Policy and Management 415: Doctoral Seminar in Organizational Analysis, Spring 2013)
- 2007-09 Lecturer, USC School of Policy, Planning and Development. Health Management and Policy Programs (Course: HMG 575: Managing and Improving Health, Spring 2007, 2008, 2009), examining the effects of economic incentives on provider and organizational behavior.
- 2003 Lecturer, UCLA School of Public Health, Executive MPH program, Health Policy and Management, pay-for-performance schemes and their effects on quality performance.

TRAINING AND DEVELOPMENT OF RESEARCHERS

- Mentor junior level researchers within RAND (researchers with economics, public policy, clinical care, sociology, public health training) (ongoing). Received the 2021 Mentor of Year award.
- Pardee RAND Graduate School doctoral candidate advisor (current and past PhD students: Xiaoyu Nie, Tim McDonald, Erin Duffy), (2010-ongoing)
- Mentor to master's level and PhD level researchers at RAND (including Ashlyn Tom, Sarah Dalton, Jessica Phillips, Erin de la Cruz, Marissa Silverman, and Lily Bradley). Silverman subsequently completed medical school at UCSF, de la Cruz at the University of Washington, and Bradley at the Harvard Business School.
- NIA Beeson K-Award mentor, 2016-present (John Mafi, MD, UCLA and RAND)
- UCLA Clinical Fellows mentor, 2017-present (Yusuke Tsugawa, MD)
- K-Award mentor (Carl Bergdhal, MD, Cedars-Sinai and RAND) (2018-ongoing)
- UCLA National Clinical Scholars mentor (ongoing)
- Harkness Fellow Mentor, 2016/17 (Juliet Rumball-Smith, MD, PhD)
- K-Award mentor, Ateev Mehrotra, MD (Harvard Medical School, Department of Health Policy, previously RAND) (2007-2010); Chris Whaley PhD (RAND).

JOURNAL REFEREE/AD HOC REVIEWER

- American Journal of Public Health
- Health Services Research
- Journal of the American Medical Association (JAMA)
- JAMA Health Forum
- Health Affairs
- New England Journal of Medicine
- Medical Care Research and Review
- Annals of Internal Medicine
- Millbank Quarterly
- Medical Care
- American Journal of Managed Care
- Journal of General Internal Medicine
- British Medical Journal

- Journal of the American Geriatrics Society
- Journal of Health Care Delivery and Innovation
- Journal of Benefit Cost Analysis
- Preventive Medicine

GRANT REVIEW

- National Institute of Health, (Common Fund and the National Institute on Aging review panels for R01s, PO1s, and training grants)
- Agency for Healthcare Research and Quality (Learning Health Systems training grants)
- Robert Wood Johnson Foundation
- AcademyHealth (Health Care Financing Organization grants)

MEMBERSHIPS in PROFESSIONAL and SCIENTIFIC SOCIETIES

1983 – present	American Public Health Association
1989 – present	AcademyHealth
2017 – present	American Society of Health Economists

SELECTED MEDIA

- Interviewed by Karen Pennar from *Stat News* regarding hospital efforts at decarbonization and feasibility of crafting value-based performance measures into provider payment programs to incentivize provider progress on reducing carbon emissions (September 28, 2022). <https://www.statnews.com/2022/10/27/health-care-hospitals-climate-pollution/>
- Interviewed by Dan Gorenstein, *Tradeoffs* podcast regarding low value care and opportunities for incentivizing reduction of low value care. <https://tradeoffs.org/2022/03/03/cascades-low-value-care/> (March 3, 2022).
- Interviewed by Mari Devereaux from *Modern HealthCare* regarding caring for marginalized communities of different ages, incomes and ethnicities and addressing systemic inequity for vulnerable populations in the future (December 8, 2021).
- Interviewed by Candice Nguyen, Reporter, NBC Bay Area news regarding Centers for Medicare and Medicaid issuing a termination notice to Good Samaritan Hospital (November 30, 2021 and July 29, 2021) <https://www.nbcbayarea.com/investigations/good-samaritan-hospital-leadership-blasted-in-medicare-agency-report/2633470/>
- Interviewed by Penny Wang, Deputy Editor of *Consumer Reports* regarding selection of Medicare Advantage plans (September 20, 2021).
- Interviewed by Chad Terhune from *Reuters* regarding performance measurement and use of measures for payment by private payers and CMS (January 28, 2020).
- Interviewed by Adam Davidson from the *New Yorker* who was gathering background information for a piece he was preparing dealing with the effectiveness of various value-based care payment systems.
 - *New Yorker*. May 22, 2017, A Bipartisan Way to Improve Medical Care, By Adam Davidson. A straightforward change would save money and improve health. So why isn't Congress talking about it? <http://www.newyorker.com/magazine/2017/05/29/a-bipartisan-way-to-improve-medical-care>
- Interviewed by Kaiser Health News on GOP plan to eliminate the individual mandate in the ACA (3/21/2017): Cheryl Damberg quoted (NPR/National Public Radio Online)

- See Kaiser Health News: “GOP Scraps Individual Mandate But Sets Up New Penalty For Those Skipping Coverage” <http://khn.org/news/gop-scraps-individual-mandate-but-sets-up-new-penalty-for-those-skipping-coverage/>
- See National Public Radio Online: “GOP Health Plan Has Its Own Financial Stick to Prod People to Buy Insurance.” <http://www.npr.org/sections/health-shots/2017/03/21/520566112/gop-health-plan-has-its-own-financial-stick-to-prod-people-to-buy-insurance>
- Interviewed by the Washington Monthly regarding the work of the Center for Medicare & Medicaid Services (CMS) Innovation Centers, which has funded numerous demonstrations under the Affordable Care Act.
- Interviewed by AARP for a full-news article in their December 2016 AARP The Magazine on value-based purchasing in Medicare and what it means for seniors.