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**INTERVIEWEE LIST**

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To update the viewpoints on the military health system contained in earlier studies, we interviewed a number of senior DoD officials for this report. A list of those interviewees follows.

**OFFICE OF THE SECRETARY OF DEFENSE—HEALTH AFFAIRS**

(Acting) Assistant Secretary of Defense (Health Affairs)\*  
Deputy Assistant Secretary of Defense (Medical Readiness)  
Executive Director, TRICARE Management Activity  
Deputy Executive Director and Director of Operations,  
TRICARE Management Activity  
Programming and Budgeting Staff, Health Affairs and  
TRICARE Management Activity

**OFFICE OF THE SECRETARY OF DEFENSE—OTHERS**

Under Secretary of Defense (Personnel and Readiness)\*  
Deputy Director, Program Analysis and Evaluation (PA&E)  
and staff  
Comptroller and staff\*

**JOINT STAFF**

Director, J-4\*  
Staff, Medical Readiness Division, J-4

**MEDICAL DEPARTMENTS**

Surgeon General of the Army  
Surgeon General of the Navy and senior staff  
Surgeon General of the Air Force

**OTHER SERVICE LEADERSHIP**

Under Secretary of the Army\*  
Under Secretary of the Navy\*  
Under Secretary of the Air Force\*  
Vice Chief of the Army\*  
Vice Chief of Naval Operations\*  
Assistant Commandant of the Marine Corps\*

**REGION 11**

Acting Lead Agent, Region 11 and Acting Commander,  
Madigan Army Medical Center  
Director, Region 11 and staff  
Madigan Army Medical Center, senior staff  
McChord Air Force Clinic, senior staff  
Bremerton Naval Hospital, senior staff

**OTHERS**

Vice Commandant, U.S. Coast Guard\*  
Assistant Surgeon General, U.S. Public Health Service and  
Director of Health and Safety, U.S. Coast Guard  
Former DoD officials:  
Deputy Assistant Secretary of Defense (Medical Readiness)  
Surgeon General of the Army  
Surgeon General of the Navy  
Deputy Secretary of Defense  
Director of Program Analysis and Evaluation  
Director, VA and Military Health Care, Health Education and  
Human Services Division, U.S. General Accounting Office

\*Member of the Defense Medical Oversight Committee