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Health and wellbeing at work in the United Kingdom

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Prepared for the English Department of Health
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Executive summary

The Work Foundation led a partnership with RAND Europe and Aston Business School undertaking the research and analysis to support the Boorman review. RAND Europe led the study on whether health workplace interventions could be useful to mitigate health risk factors and to reduce the work-related costs associated with poor health and wellbeing in British workplaces and the NHS in England. This section highlights some of the main findings of the research.

Health and wellbeing remain key issues in British workplaces

Despite the downward trends in fatal and non-fatal injuries in Great Britain over past decades, evidence shows that health and wellbeing at work remain key issues. For instance, work-related illness due to stress, anxiety and depression are on the rise. In Great Britain, during 2007/08 an estimated 2.1 million people suffered from an illness that they believed was caused or made worse by their current or past work; 229 workers suffered fatal injuries at work; and 299,000 self-reported injuries occurred. Finally, 34 million working days were lost overall (1.4 days per worker), 28 million due to work-related ill-health and 6 million due to workplace injury.

Poor health and wellbeing at work lead to significant individual, organisational, economic and societal consequences due to sickness absence

Poor health and wellbeing issues at work can be damaging to both individuals and their immediate family, and eventually to the community and society they live in. The Health and Safety Executive estimates the costs to individuals of workplace accidents and work-related ill-health to be between £10.1 and £14.7 billion in Great Britain. These costs include loss of income, extra expenditure of dealing with injury or ill-health, and subjective costs of pain, grief and suffering.

The consequences of poor health and wellbeing at work are costly to employers. There is a lot of information on absenteeism, both in terms of the number of days lost and their associated cost to employers themselves. The Health and Safety Executive estimates the costs to employers of workplace accidents and work-related ill-health to be between £3.9 and £7.8 billion in Great Britain. These costs include sick pay, administrative costs, damage from injuries and non-injuries, recruitment costs, and compensation and insurance costs. There are estimates that work-related illness was responsible for 27.6 million working days lost in 2007/08 in Great Britain, representing 1.15 days lost on average per worker. Besides this, there are estimates that work-related injuries were responsible for 6.2 million days lost during the same year, representing 0.22 days lost on average by each worker.
In the financial year 2006/07 an average of 9.3 working days were lost per staff year to sickness absence across the whole civil service in the United Kingdom. There are nevertheless important differences across departments in term of sickness absence, ranging from 3.3 to 12.4 average working days lost per staff member.

In addition to the individual and organisational consequences of health and wellbeing issues at work, there are non-negligible consequences for society as a whole. The Health and Safety Executive estimates the costs to society of workplace accidents and work-related ill-health to be between £20.0 and £31.8 billion in Great Britain. These costs comprise loss of output, medical costs, costs to the Department for Work and Pensions of administering benefit payments, and Health and Safety Executive and local authority investigation costs.

**Workplace health and wellbeing seems a particular challenge to the NHS in England**

The proportion of workers reporting an illness or an injury varies across sectors, jobs and organisations. Although its results should be interpreted with caution, our logistic regression analysis has shown that working in human health activities (hospital, medical practice, dental practice and other human health activities) or in the NHS, as opposed to other activities and organisations, increases the odds of reporting a work-related illness or an injury. Moreover, NHS workers report more work-related illnesses due to stress, anxiety and depression than other workers in England.

The NHS in England shows a comparatively high average of working days lost per staff per year, i.e. 10.7 compared to the average of 9.3 in the public sector. Moreover, NHS workers seem to stay on sick leave longer than other workers.

**The cost of presenteeism should also not be underestimated**

There is less information available on the cost of presenteeism because it is more difficult to calculate than the cost of lost days. In addition, the cost of presenteeism is an indirect cost to employers that has remained largely invisible to them until recently. However there are estimates that presenteeism due to poor mental health leads to a loss of working time nearly 1.5 times that caused by sickness absence due to mental ill-health in the United Kingdom.

**Workplace health interventions can be effective to address poor health and wellbeing**

Workplace health interventions can mitigate health risk factors and reduce the work-related costs associated with poor health and wellbeing in British workplaces and the NHS. The concept of health and wellbeing at work goes beyond the mere absence of illness or disability. It should be understood as a “state of complete physical, mental and social wellbeing” (World Health Organization, 1948).

Various antecedent factors are related to the health and wellbeing of workers: work-related, lifestyle and socio-economic factors. Workplace health interventions aiming at improving health and wellbeing at work should therefore not focus only on work-related factors.

Evidence from the literature and the selected case studies show that many workplace health interventions targeting problems due to work-related antecedent factors such as low back pain, musculoskeletal disorders and mental health disorders can have positive health outcomes. The literature also suggests that interventions aimed at improving damaging lifestyle behaviours such as poor diet, smoking, alcohol abuse and lack of physical activity can be effective in terms of health outcomes. Nevertheless, few studies directly relate
workplace interventions to work-related outcomes, and the economic effectiveness of interventions varies greatly across sectors.